DRAFT June 12, 2013

#### OMBUDSMAN FOR BANKING SERVICES AND INVESTMENTS

#### TERMS OF REFERENCE

#### **Purpose**

1. These terms of reference Reference describe the principal powers and duties of the OmbudsmanOBSI, the duties of Participating Firms, the scope of the Ombudsman's OBSI's mandate, and the OBSI's process of the OBSI for receiving, investigating and seeking a resolution of a Complaint against a Complaints about Participating Firm. Firms.

The Ombudsman is the decision-maker who heads OBSI. In recognition of the fact that certain Ombudsman powers and duties may be delegated, certain provisions of these Terms of Reference refer to OBSI rather than to the Ombudsman. These provisions should be interpreted as references to OBSI management or staff exercising the powers and performing the duties of the Ombudsman delegated to them.

# **Definitions**

2. In these termsTerms of reference:Reference:

(b)(a) the following expressions have the following meanings:

"Affiliate" means an entity that is controlled by another entity or entities that are controlled by the same person;

"Board" means the board of directors of the OBSI:

"OLHI" means the Ombudservice for Life and Health Insurance:

"Commercial <u>JudgmentJudgment</u>" means assessments of risk (such as in lending, taking security or insurance underwriting), and assessments of financial and commercial criteria or of character of a Customer;

"Complainant" means any small business or individual Customer of a Participating Firm or its Representative making a Complaint to the OmbudsmanOBSI and includes the authorized representative(s) of the Customer, such as a personal representative, guardian, trustee or executor;

"Complaint" means an expression of dissatisfaction made by a Customer

i) in writing; or

- ii) at the reportable complaint level, where a Participating Firm's regulator has established such a level; or
- iii) where a reportable level in ii) above has not been established, that has been recorded by the Participating Firm

about the provision within Canada of a Financial Service by a Participating Firm to a Customer;

-"Customer" means an individual who, or small business that, applied for or received a Financial Service from a Participating Firm;

"Financial Service" means a financial product or service, or advice about a financial product or service;

"FSON" means the Financial Services OmbudsNetwork, which includes the OBSI, the OLHI and the GIO;

"GIO" means the General Insurance OmbudService;

"Industry OmbudService" means any of the OBSI, the OLHI and the GIO;

"Member" means any Participating Firm admitted as a memberperson or entity that is a Member of the OBSI pursuant to OBSI's By-Law;

"OBSI" means the Ombudsman for Banking Services and Investments;

"OLHI" means the Ombudservice for Life and Health Insurance;

"Ombudsman" means the individual appointed by the Board to exercise the powers and duties of that office of the OBSI; OBSI or a person to whom the powers of the Ombudsman have been delegated in accordance with Section 4;

"Participating Firm" means a financial services provider that is a Member of the OBSI and any Representative or Affiliate of a financial services provider (unless that Affiliate is a member of another Industry OmbudService); "Participating Firm" means a Member that is a domestic or foreign financial institution or other entity that directly or indirectly provides financial products or services to customers in Canada as well as any affiliated entity controlled by such Member, provided that such affiliated entity is itself eligible for membership in OBSI but, for greater certainty, excluding any affiliated entity whose main business is the provision of insurance products or services;

"Regulator" means any applicable regulator and includes a self-regulatory organization;

"Representative" means any individual who dealt with the Complainant or supervised the dealing with the Complainant in the provision of the Financial Service that gave rise to the Complaint, whether the individual is an employee, agent, or third party contractor of the Participating Firm;

- "Standards" means any standards adopted by the Board for the handling and resolution of Complaints; and
- "Systemic Issue" means a matter such as undisclosed fees or charges, misleading communications, administrative errors or product flaws discovered in the course of considering a Complaint against a Participating Firm which may have caused loss, damage or harm to one or more other Customers of the Participating Firm in a similar fashion to that experienced by the original Complainant;
- (e)(b) references to the provision of Financial Services include, where the context admits, references to their non-provision;
- (d)(c) references to the male gender include, where the context admits, the female gender and vice versa and references to the singular number include, where the context admits, the plural number and vice versa; -and
- (e)(d) references to sections and paragraphs are to sections and paragraphs of these terms of reference.

# The Ombudsman's Principal Powers and Duties

- 3. The Ombudsman shall at all times serve as an independent and impartial arbiter of Complaints and shall not act as an advocate for the Participating Firm, the ComplainantFirms, Complainants or any other person. -The Ombudsman shall:
  - (b)(a) act within these terms Terms of reference; Reference;
  - (e)(b) adhere to the Standards adopted by the Board;
  - (d)(c) receive Complaints;
  - (e)(d) subject to sections 8Sections 8 to 1416, investigate Complaints with a view to their resolution through appropriate dispute resolution processes;
  - (f)(e) if appropriate in the circumstances, make recommendations to Participating Firms and Complainants to resolve Complaints or reject Complaints on their merits;
  - (g)(f) advise the public about the procedures for making a Complaint to the OBSI, a Participating Firm or other appropriate body;
  - (h)(g) assist Complainants with the Complaint process, including helping them articulate their Complaint to a Participating Firm where necessary;

- (i)(h) not provide general information about a Participating Firm or a Financial Service; and
- (i)(i) not provide legal, accounting or other professional advice.
- 4. As the Board may direct, the The Ombudsman may delegate certain of the Ombudsman's Ombudsman's powers and duties, including the powers to investigate matters—and, request information from Complainants, and from Participating Firms—and their Representatives. The Board or, if so authorized by the Board, the Chair of the Board may delegate to a designated deputy ombudsman the Ombudsman's powers to, make recommendations and to reject Complaints. A delegate cannot further delegate any of the Ombudsman's powers and duties.
- 5. The Ombudsman is responsible for compliance by—the OBSI with all applicable legislation protecting the privacy of personal information as well as the privacy policies and procedures of the OBSI.
- 6. The Ombudsman shall ensure that all officers, employees, consultants, independent contractors, and agents of the OBSI when first hired or retained, and periodically thereafter, acknowledge their understanding and compliance with the Code of Conduct and privacy policies and procedures adopted by the Board.
- 7. The Ombudsman OBSI shall report to a Participating Firm information about any threat to that Participating Firm is staff or property of which the Ombudsman OBSI becomes aware in the course of OBSI's activities. In that event, the Participating Firm shall keep the Ombudsman's duties identity of the person who made such report confidential.

#### Ombudsman's OBSI's Mandate

- 8. OBSI shall perform its mandate in a manner that is fair. OBSI's Fairness Statement outlines how OBSI approaches the issue of fairness in its complaint-handling mandate and is available on OBSI's website<sup>1</sup>.
- 8.9. OBSI's mandate includes receiving, investigating and making recommendations regarding Complaints in respect of a Participating Firm that are based on the action, or lack thereof, of a Representative of the Participating Firm. Subject to sections 9Sections 10 to 14, the Ombudsman16, OBSI may investigate any Complaint received if the OmbudsmanOBSI is satisfied that:
  - (b)(a) the Complaint is made to the OmbudsmanOBSI by the Complainant. —It is desirable that all persons with an interest in the Complaint make the Complaint. Nevertheless, the OmbudsmanOBSI may decide that the non-participation of a person with an interest in the Complaint does not prevent the OmbudsmanOBSI from considering the Complaint, provided that all necessary consents to release confidential information have been obtained;

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<sup>&</sup>lt;sup>1</sup> [URL to be inserted.]

- (e)(b) the Participating Firm to which the Complaint relates has previously received a Complaint with respect to the subject matter of the Complaint made to OBSI and:
  - (i) has rejected the Complaint or made <u>a recommendation an offer</u> for resolution of the Complaint, <u>but which</u> the Complainant has not accepted the recommendation proposed by the Participating Firm; or
  - (ii) 90 calendar days have elapsed since the Complaint was received by the Participating Firm and the Complainant requests a review by OBSI. Nevertheless, the OmbudsmanOBSI may decide that the Participating Firm has not had sufficient opportunity to address the Complaint and that the Participating Firm's internal process should continue for a reasonable period of time to be established by the OmbudsmanOBSI in consultation with the Complainant and the Participating Firm;
- (c) if the Participating Firm has provided to the Complainant a written rejection or offer for resolution with respect to the Complaint, the Complaint has been made to the OmbudsmanOBSI within 180 calendar days of the receipt in writing by the Complainant of the Participating Firm's rejection or recommendation for resolution of the Complaint. The Ombudsmansuch rejection or offer.
  - (d) In some instances, OBSI may also receive and investigate a Complaint in other circumstances if the Ombudsmanmade more than 180 days after receipt in writing by the Complainant of such rejection or recommendation if OBSI considers it fair to do so. Before doing so, OBSI will consider whether this would be fair to the Participating Firm and whether, and the manner in which, the Participating Firm notified the Complainant of the right to bring the Complaint to OBSI, including whether any written notice provided by the Participating Firm sufficiently specified the 180 calendar day period within which the Complainant has the right to bring the Complaint to OBSI and whether the Participating Firm adhered to any regulatory complaint-handling requirements that may apply;
- the subject matter of the Complaint by the same Complainant (or any one or more of them) was not previously considered by the Ombudsman. OBSI. Where a Complaint has been previously considered but, in the opinion of the OmbudsmanOBSI, relevant new information is available, the OmbudsmanOBSI may request that the Participating Firm reconsider the Complaint in light of the new information. -After the Participating Firm reconsiders the Complaint, or if the Participating Firm refuses to reconsider the Complaint, the ComplainantOBSI may request that the Ombudsman reconsider the Complaint;
- where the subject matter of the Complaint by the same Complainant (or any one or more of them) is the subject of any Complainant-initiated proceedings in or before any court of law, tribunal or arbitrator, or any other independent dispute resolution body, (which, for greater certainty, do not include hearings or proceedings conducted by a regulator), the Complainant has agreed not to proceed

- with the action pending the completion of the Ombudsman's OBSI's consideration of the Complaint;
- (g)(f) the OmbudsmanOBSI has received appropriate consents concerning the release and treatment of confidential information from all necessary parties and any other agreements or releases that the OmbudsmanOBSI considers appropriate in the circumstances; and
- (h)(g) the Complaint is being pursued reasonably by the Complainant and not in a frivolous, vexatious or threatening manner.
- 9.10. The Ombudsman OBSI shall not investigate or shall cease to investigate Complaints:
  - (b)(a) to the extent that their subject matter materially relates to:
    - (i) the general interest rate and risk management policies and practices of a Participating Firm;
    - (ii) the pricing of Financial Services by a Participating Firm;
    - the scale of fees or charges generally applicable to Financial Services offered to Customers of the Participating Firm in similar circumstances, or
    - (iv) the Commercial Judgment of a Participating Firm.

Nevertheless, the OmbudsmanOBSI may investigate a Complaint that the process by which the Participating Firm implemented its policies and practices or made a Commercial Judgment was biased, incomplete, not in accordance with the Participating Firm's policies and procedures or was otherwise unfair;

- to have a material interest, where the subject matter of the Complaint by the same Complainant (or any one or more of them) has been the subject of any proceedings in or before any court of law, tribunal or arbitrator, or any other independent dispute resolution body (which, for greater certainty, do not include hearings or proceedings conducted by a regulator), and where OBSI has been informed that those proceedings have concluded with a binding decision or finding on the merits of the Complaint. In instances of proceedings initiated by a Participating Firm, where these proceedings have not yet concluded with a binding decision or finding on the merits of the Complaint, OBSI may choose to investigate if the information that is available relating to the Complaint gives reason for OBSI to suspect that the Participating Firm made an error, did not follow its policies and procedures or treated the Complainant unfairly; or
- where the OmbudsmanOBSI decides that there is a more appropriate place for them the Complaint to be dealt with, such as a court of law, a regulatory procedure, an arbitration procedure or any other dispute resolution process.

- 11. OBSI shall not investigate or shall cease to investigate a Complaint made to a Participating Firm more than six years after the time the Complainant knew or reasonably ought to have known of the problem or issue giving rise to the Complaint. Nevertheless, OBSI is entitled to begin an investigation to determine whether the six year time limit applies.
- 12. the subject matter of which For Complaints where either the Ombudsman or OBSI has or may reasonably be perceived to have a material interest, including prior involvement in the Complaint or a personal or pecuniary interest:
  - (e)a) The Ombudsman shall not be involved or shall cease to be involved in the investigation or resolution of Complaints the subject matter of which the Ombudsman has or may reasonably be perceived to have a material interest. In those circumstances, the Ombudsman shall notify the Complainant, the Participating Firm and the Chair of the Board of that interest, and shall refer the Complaint to a deputy ombudsmanstaff member designated by the Board or the Chair in accordance with section 4. Section 1, provided that person does not have a material interest in the subject matter of the Complaint. The Ombudsman thereafter shall not have any further involvement in the investigation or settlement of the Complaint; and
  - (d)(c) where the subject matter of the Complaint by the same Complainant (or any one or more of them) has been the subject of any proceedings in or before any court of law, tribunal or arbitrator, or any other independent dispute resolution body, and those proceedings have concluded with a binding decision or finding; or
  - (e)(d) where the Ombudsman decides that there is a more appropriate place for them to be dealt with, such as a court of law, a regulator, an arbitration procedure or any other dispute resolution process.
    - b) The OmbudsmanOBSI shall not investigate or shall cease to investigate Complaints the subject matter of which OBSI has or may reasonably be perceived to have a material interest. In those circumstances, the OBSI shall notify the Complainant, the Participating Firm and the Chair of the Board of that interest, and shall refer the Complaint to an external expert designated by the Board or the Chair, provided that person does not have a material interest in the subject matter of the Complaint. OBSI thereafter shall not have any further involvement in the investigation or settlement of the Complaint.
- 10.13. OBSI may proceed with an investigation of a Complaint whichthat is also being investigated by anya regulator having authority over the Participating Firm. in respect of which the Complaint is made. Should the OmbudsmanOBSI defer consideration of or decline to consider the Complaint, heit shall notify the Complainant and the Participating Firm of hisits decision, any further steps that the Ombudsmanit may consider taking following the completion of the regulatory investigation, and any other dispute resolution alternatives that may be available to the Complainant.

- 11. The Ombudsman may identify potential Systemic Issues in the course of dealing with individual complaints, and shall investigate them in the following manner:
  - (b) if a potential Systemic Issue is identified, OBSI will request the Participating Firm to investigate and report on its investigation to the Ombudsman;
  - (c) if a Systemic Issue is confirmed by the Participating Firm, the Ombudsman will:
    - (i) offer to work with the Participating Firm to find a fair resolution; and
    - (ii) recommend in appropriate circumstances the Participating Firm compensate all affected individuals or small businesses and take steps to prevent a future occurrence of the issue;
  - (d) if a Systemic Issue is not found by the Participating Firm and that finding is disputed by the Ombudsman, or a recommendation under section 11 (b)(ii) is rejected:
    - (i) the Ombudsman will refer the matter to the Participating Firm's regulator; and
    - (ii) OBSI shall report on a "no-names" basis on the matter in its Annual Review;
  - (e) a failure by the Participating Firm to co-operate in the investigation of a potential Systemic Issue shall be reported to the Participating Firm's regulator; and
  - (f) matters which in the judgement of the Ombudsman involve potential regulatory or criminal breaches will, in appropriate circumstances, be referred to the appropriate regulatory or law enforcement agency.
- 14. The OmbudsmanOBSI may investigate a Complaint involving a claim for any monetary amount, provided that if the Complaint falls within the Ombudsman'sOBSI's mandate under these terms of reference. The Ombudsman, however, Terms of Reference, provided that:
  - (a) OBSI may not make a recommendation that a Participating Firm pay an amount greater than \$350,000 in respect of any single Complaint or, in a Systemic Issue, any single affected individual or small business. Where the amount claimed by a Complainant in respect of a Complaint exceeds \$350,000, the Ombudsman will not investigate the Complaint unless the Complainant and the Participating Firm in writing acknowledge the Ombudsman's recommendation limit and agree to release the Participating Firm from liability for any amount greater than \$350,000 regardless of the outcome of the Ombudsman's consideration of the Complaint. A complaint: and

12.(b) a Complaint shall not be divided into two or more Complaints about the same subject matter for the purpose of bringing it withinavoiding the Ombudsman's mandate under this section. limitation in Section 14(a). The limit on the amount of the Ombudsman's OBSI's recommendation does not apply to separate Complaints made by a Complainant about unrelated subject matter.

# 13.15. In relation to individual complaints, Complaints:

## (b)(a) The Board shall not:

- (i) consider a request to hear an appeal <u>or reconsideration</u> of any recommendation made by <u>the OmbudsmanOBSI</u>, or of the rejection of a Complaint by <u>the Ombudsman;OBSI</u>;
- (ii) seek the identity of any Complainant who has made an inquiry or Complaint to the Ombudsman; OBSI;
- (iii) seek information relating to any <u>specific</u> inquiry or Complaint <u>made</u> to the <u>Ombudsman;OBSI</u>;
- (iv) make any representation relating to an inquiry or a Complaint to a Participating Firm or a Complainant; or
- (v) act on any information received that reveals the identity of a Complainant or any information described in paragraph (ii) or (iii) above; (ii) or (iii) above;
- (e)(b) the Chair of the Board may, in a manner that the Chair deems appropriate, consider any concerns about the general complaint-handling process or the conduct of an employee or officer of the OBSI; and
- (d)(c) the Chair of the Board shall be provided with a copy of any Complaint addressed to a director or the Board or of any Complaint that a Complainant has requested be forwarded to, reviewed by or appealed to the Board. -The Chair or his or her designate shall respond to the Complainant on behalf of the Board indicating the limits of the Board's authority.
- 14.16. Where, in the opinion of the OmbudsmanOBSI, the subject matter of a Complaint (in whole or in part) is one in which another Industry OmbudService has expertise and the Complainant and the Participating Firm consent, the OmbudsmanOBSI may co-operate with that Industry OmbudService in the investigation of the Complaint and may, if appropriate, make a recommendation jointly with the other Industry OmbudService for the resolution of the Complaint. –Similarly, the OmbudsmanOBSI may co-operate with another Industry OmbudService in the investigation and resolution of a Complaint referred to the OmbudsmanOBSI by that Industry OmbudService.

#### **Procedure**

15.17. The OmbudsmanOBSI may determine the procedures for filing a Complaint with the OBSI and for investigating Complaints, having regard for these termsTerms of referenceReference and the Standards. The OmbudsmanOBSI shall not be bound by the rules of evidence.

The OmbudsmanOBSI shall also decide whether a Complaint falls within the mandate of the OmbudsmanOBSI under these termsTerms of referenceReference and, in reaching this decision, may consider representations from the Complainant and from the Participating Firm.

### 16.18. Participating Firms shall:

- (b)(a) fully co-operate with and assist the Ombudsman and his designated staffOBSI in the investigation of a Complaint accepted by the OmbudsmanOBSI, including Complaints where the Participating Firm has relevant information about a file and appropriate releases are obtained;
- (e)(b) provide on request all non-privileged information such as notes, correspondence including emails and facsimiles, account statements, Customer records from internal databases, transaction records, opening agreements, internal policies, internal security and investigation files or reports, and the like relating to the subject matter of the Complaint in its possession or control unless the Participating Firm or its Representative demonstrates to the Ombudsman's OBSI's satisfaction that the disclosure of the information would likely place the Participating Firm or itsa Representative in breach of the law or its duty of confidentiality to a third party where consent to disclose has not been obtained, despite its best endeavour to obtain that consent;
- where permitted by law and requested by OBSI, enter into an agreement with OBSI and, if OBSI so requests, the Complainant and, in a form determined by OBSI, to suspend the applicable limitations period while OBSI considers a Complaint; and (which agreement may be a blanket agreement relating to all Complaints or an agreement relating to a particular Complaint); and
- (e)(d) inform all individual and small business Complainantscustomers who have made a Complaint of their right to bring their unresolved Complaint to OBSI regardless of whether the Participating Firm views the Complaint as being within its or OBSI's mandate.
- 47.19. All Participating Firms are expected to have in place an effective complaint-handling system. -Participating Firms that are members of the Investment Industry Regulatory

  Organization of Canada (IIROC) or the Mutual Fund Dealers Association of Canada

  (MFDA) are required to follow complaint-handling rules established by their regulators or industry associations IIROC or the MFDA, as applicable, and which are listed in Appendix I are not subject to this Section—19. All other Participating Firms are expected to:

- (a) appoint a senior official to act as the final internal decision-maker on unresolved Complaints;
- (b) promote <u>itstheir</u> internal and external complaint-handling processes through websites, brochures, mailings, emails and other means necessary to ensure Customers have ready access to them in the event of a Complaint;
- (c) upon the receipt of a Complaint, bring <u>clearly</u> to the Customer's attention the details of <u>itstheir</u> internal complaint-handling processes and the Customer's external options, including the right to refer unresolved Complaints to OBSI after 90 calendar days; and
- (d) within 90 calendar days of the receipt of a Complaint,
  - (i) \_\_\_\_\_provide to the Customer a substantive written response outlining the original Complaint, the Participating Firm's analysis of the Complaint by the Participating Firm, the Participating Firm's and proposed resolution of the matter, if any, and a statement that if the Customer is not satisfied they have the option of takingmay take the Complaint to OBSI in a form determined by the Ombudsman,

or

(ii) if unable to provide a substantive written response as outlined in (i) above, provide to the Customer a letter estimating when the response will be provided and a statement that the Customer has the option of taking the Complaint to OBSI.

### Confidentiality and Disclosure

- 20. (a) The dispute resolution process is confidential to the parties to the Complaint and the OBSI. The discussions and correspondence of the Complainant, the Complainant's representatives, the Participating Firm, the Participating Firm's representatives and the OmbudsmanOBSI that form part of the dispute resolution process willshall not be disclosed or used in any subsequent legal or other proceedings. TheOBSI's files of the OBSI are confidential and are protected from disclosure for all purposes unless mandated by law or a regulatory authority. In addition, the Ombudsman and OBSI staff will not be called to testify in any subsequent legal or other proceedings.
  - (b) <u>In addition, the The Ombudsman and OBSI staff willshall not be called to testify in any subsequent legal or other proceedings.</u>
  - (c) Notwithstanding any provisions of these Terms of Reference, if a Participating Firm refuses an OBSI recommendation, or does not cooperate in the investigation of an individual Complaint about the Participating Firm, then OBSI, but not the Participating Firm, must disclose any of the aforementioned information as well as OBSI's recommendation, if applicable, to OBSI's Board and the appropriate

regulators before such information or OBSI's recommendation is disclosed publicly, as contemplated by Sections 27 and 28. If OBSI discloses such information and/or its recommendation to a regulator and the regulator contacts the Participating Firm to discuss the Complaint or the underlying facts or, if applicable, the Participating Firm's non-cooperation, the Participating Firm shall, notwithstanding its confidentiality obligations, be permitted to discuss the Complaint and the underlying facts with the regulator. If OBSI discloses such information and/or its recommendation publicly as contemplated by Sections 27 and 28, the Participating Firm shall be permitted to refer publicly to the information publicly disclosed by OBSI;

- (d) Notwithstanding any provisions of these Terms of Reference, OBSI may disclose information to its employees, agents, advisors and consultants in the course of carrying out its activities;
- 18.(e) Subject to Section 7, if any person discloses confidential information to the OBSI and requests that it not be disclosed to another person, the OBSI shall not disclose the information to any other person except with the consent of the person who disclosed the information to the OBSI or as required by law or a regulatory authority. If consent is not given and the information is prejudicial to a party to the Complaint, the OmbudsmanOBSI shall not use that information to make a recommendation adverse to any person to whom the information is denied, except as provided in sectionSection 20- (f); and
- 19.(f) The OmbudsmanOBSI may take into account of a Participating Firm's proprietary systems and security measures of which the OmbudsmanOBSI has knowledge, even though no disclosure of those systems and measures has been or willshall be made to the Complainant.

## Recommendations and Rejections of Complaints

- 20.21. The OmbudsmanOBSI shall not make a recommendation with respect to, or reject, a Complaint, except in accordance with the provisions of sections 22 to 27.
- 21.22. After the investigation of investigating a Complaint, the Ombudsman OBSI shall make a recommendation for compensation or action to the Complainant and the Participating Firm if, in the OBSI's opinion of the Ombudsman, the Complainant has suffered loss, damage or harm because of an act or omission of the Participating Firm or its Representative in the provision of a Financial Service.
- 22.23. While the OmbudsmanOBSI is investigating a Complaint, the OmbudsmanOBSI may seek to promote a resolution of the Complaint by agreement between the Complainant and the Participating Firm. While the Ombudsman is investigating a Complaint, the The Participating Firm and the Complainant may also continue to seek to resolve the Complaint themselves. -If the Participating Firm and the Complainant do not resolve the Complaint, the OmbudsmanOBSI shall complete the investigation of the Complaint and

either make a recommendation for the resolution of the Complaint or reject the Complaint.

# 23.24. The Ombudsman's OBSI's recommendation

- (b)(a) shall be in writing;
- (c)(b) shall include a summary of the Ombudsman's OBSI's reasons;
- (d)(c) may be made jointly with another Industry OmbudService in the circumstances described in section 14; and Section 16;
- (e)(d) is not binding on the Participating Firm or the Complainant; and
- (f)(e) is subject to the monetary limits described in section 12. Section 14
- 24.25. The OmbudsmanOBSI shall make a recommendation or reject a Complaint with reference to what is, in the Ombudsman'sOBSI's opinion, fair in all the circumstances to the Complainant and the Participating Firm. —In determining what is fair, the OmbudsmanOBSI shall take into account general principles of good financial services and business practice, law, regulatory policies and guidance, professional body standards and any relevant code of practice or conduct applicable to the subject matter of the Complaint—and shall otherwise act in accordance with its Fairness Statement. To identify principles of good financial services and business practice, the OmbudsmanOBSI may, where appropriate, consult within the financial services industry, including with individual firms, associations, regulatorsy authorities—industry entities and consumer groups, or elsewhere. —The OmbudsmanOBSI shall not be bound by any previous recommendation made by the Ombudsman or by any predecessor in that office.OBSI.
- 25.26. Subject to section 12, the OmbudsmanSection 14, OBSI shall not recommend compensation that would be greater than an amount that the OmbudsmanOBSI considers to be appropriate to compensate the Complainant for loss, damage or harm suffered by the Complainant by reason of the due to acts or omissions of the Participating Firm or its Representative in the provision of a Financial Service.
- 27. In the case of an individual Complaint, if If a Participating Firm does not accept the and act on OBSI's recommendation of the Ombudsman, the Ombudsman with respect to a Complaint, OBSI shall make public the name of the Participating Firm, the recommendation and the circumstances of the case in a manner considered appropriate by the Ombudsman. OBSI.

#### Co-operation

28. If a Participating Firm does not cooperate with OBSI's procedures or in the investigation of an individual Complaint against it, about the Participating Firm OBSI shall make public the name of the Participating Firm and the circumstances of the refusal to cooperate operate in a manner considered appropriate by the Ombudsman. OBSI.

<del>26.29.</del> Where a Participating Firm is obliged by legislation or rules to cooperate, OBSI shall inform the regulating authority of non-cooperation by a Participating Firm.

# Reporting

21.30. The OmbudsmanOBSI shall prepare and provide an annual report as well as other reports containing statistics, anonymized case studies of Complaints for educational purposes (with personalComplainant and Participating Firm identifiers removed), other information that the Board considers appropriate to the interests of interested parties and the general public, and information required by law or regulation.

## **Governance**

and the Ombudsman and to which the Ombudsman is accountable. The Board oversees the business and affairs of OBSI, establishes the strategies and objectives to be implemented by management, and monitors standards of performance. It also ensures that OBSI conducts its business and affairs consistent with its mission and objects. To maintain the independence and impartiality of OBSI staff, the Board of Directors does not consider specific Complaints. The final decision concerning Complaints rests with OBSI. There is no appeal to the Board, nor can the Board influence the decisions of OBSI's staff. A majority of the directors are Community Directors and must not occupy specified positions in Participating Firms or government or have occupied such positions in the two years prior to election. A minority of the directors are Industry Directors and are elected from individuals nominated for election in accordance with OBSI's By-law. Information on OBSI's governance structure can be found on OBSI's website.<sup>2</sup>

### Senior Management

32. OBSI has a senior management team headed by the Ombudsman and Chief Executive Officer. Information on OBSI's senior management team can be found on OBSI's website.<sup>3</sup>

# Selection and Oversight of Investigators

33. OBSI's experienced and professional staff are drawn from a variety of fields and disciplines such as financial services, law, accounting, dispute resolution and regulatory compliance. Investigators are grouped into teams, each overseen by senior managers who provide staff oversight. In instances where OBSI believes compensation is warranted but a Participating Firm does not accept and act on OBSI's recommendation, the Complaint shall be escalated to either the Ombudsman or a delegate before OBSI publishes the refusal.

#### **Membership**

<sup>&</sup>lt;sup>2</sup> [URL to be inserted.]

<sup>&</sup>lt;sup>3</sup> [URL to be inserted.]

- Many types of financial services providers are eligible to be a Member of OBSI. OBSI's current membership includes but is not limited to:
  - domestic and foreign owned banks;
  - credit unions;
  - IIROC member firms;
  - MFDA member firms;
  - mutual fund companies;
  - exempt market dealers;
  - portfolio managers;
  - scholarship plan dealers; and
  - federal trust and loan companies and other deposit-taking institutions.

A full list of Participating Firms can be found on OBSI's website.<sup>4</sup>

Terms and conditions governing membership are set out in OBSI's By-law.

### <u>Fees</u>

35. OBSI levies fees on all Participating Firms in accordance with its By-law. Additional information regarding the fees charged to banks that are Members is available on OBSI's website.<sup>5</sup>

# **Third Party Evaluation**

36. OBSI must submit itself to knowledgeable, independent third party evaluations of its operations at least once every five years. The outcomes of these reviews are available on OBSI's website.<sup>6</sup>

### Code of Practice

37. OBSI has adopted a Code of Practice representing a commitment to excellence in governance and operations and covering standards in areas of accessibility, transparency, fairness and timeliness. The Code of Practice is available on OBSI's website.<sup>7</sup>

<sup>&</sup>lt;sup>4</sup> [URL to be inserted.]

<sup>&</sup>lt;sup>5</sup> [URL to be inserted.]

<sup>&</sup>lt;sup>6</sup> [URL to be inserted.]

<sup>&</sup>lt;sup>7</sup> [URL to be inserted.]



# **Appendix I**

The provisions of section 17 do not apply to participating firms which are members of the following organizations:

Investment Industry Regulatory Organization of Canada

**Mutual Fund Dealers Association of Canada** 

